Quinco Holdings

INTERIM FINANCIAL REPORT 2026

(unaudited)

For the Period
01 January 2026
to the 30 June 2026

COMPANY REGISTRATION NUMBER
C 111950

REGISTERED ADDRESS
The Brewery, Mdina Road Zone 2,
Central Business District, Birkirkara,
CBD2010, MALTA

Quinco Holdings p.l.c.

CONTENTS

Interim Report for the period ended 30 June 2026

INTERIM DIRECTORS' REPORT For period ending 30 June 2026

The Board of Directors presents its Interim Directors' Report together with the unaudited condensed consolidated interim financial statements of Quinco Holdings p.l.c. ("Quinco" or "the Company") and its subsidiaries (together, the "Group") for the six-month period ended 30 June 2026.

These condensed consolidated interim financial statements have been prepared in accordance with *International Accounting Standard 34 – Interim Financial Reporting* as adopted by the European Union and are being published in terms of Chapter 5 of the Capital Markets Rules issued by the Malta Financial Services Authority.

The financial information contained in this Half-Yearly Financial Report is unaudited.

Principal Activities

Quinco Holdings p.l.c. is the listed parent company of the Group with its principal role being to function as the parent and coordinating entity of the Group, providing strategic leadership, performance oversight, and governance stewardship across its subsidiaries.

The Group's principal activities comprise the importation, marketing, wholesale distribution and retailing of food and related products in Malta through its subsidiary companies, principally Quintano Foods Limited and Food Chain Limited.

The nature of the Group's activities remained unchanged during the period under review.

Review of Business

The six-month period ended 30 June 2026 represents the Group's first full interim reporting period following the establishment of Quinco Holdings p.l.c. as the listed parent company of the Group's food distribution and retail operations. During the period, management remained focused on strengthening the Group's operating platform, enhancing logistics capabilities and progressing strategic initiatives intended to support the Group's long-term development and sustainable value creation for shareholders.

For the six-month period ended 30 June 2026, the Group generated revenue of €19.8 million, gross profit of €4.7 million and profit before taxation of just under €1.1 million. Profit attributable to shareholders amounted to approximately €0.68 million.

Total assets increased from €72.2 million at the end of 2025 to €76.9 million whilst total equity stood at €48.5 million as at 30 June 2026.

The Board considers the Group's performance during the period to be resilient and broadly in line with expectations, particularly in light of the Group's continued investment in strategic growth initiatives. Performance should also be viewed in the context of the seasonality of the Group's operations, with the first two quarters of the year traditionally representing a quieter trading period.

In addition, the results for the period were impacted by the reduction in the number of Quick Service Restaurants (QSR) operated by the Group, following a strategic decision to close our Pizza Hut outlet in Valletta and the temporary closure of the Burger King outlet in Paceville, due to circumstances outside the Group's control. Notwithstanding these developments, the Group continues to actively pursue expansion opportunities within its Quick Service Restaurant portfolio and is currently progressing plans for the opening of a new outlet, which is expected to commence operations towards the end of 2026. The Directors believe that this new investment will strengthen the Group's market presence and partially offset the impact of the temporary closure of the Paceville outlet.

The Group maintained a strong financial position throughout the period, supported by healthy liquidity levels, with cash and cash equivalents amounting to €6.47 million as at 30 June 2026, prudent working capital management and continued investment in infrastructure and operational capabilities.

Completion of the Group's Operational Transition from Simonds Farsons Cisk p.l.c.

During the period, the Group successfully completed a number of initiatives that were originally envisaged as part of the establishment of Quinco Holdings p.l.c. as a standalone listed group, following its spin-off from Simonds Farsons Cisk p.l.c.

The centralisation of the finance, IT, payroll and human resources functions was completed during the period and these activities are now operated through a unified Group structure. The Board believes that the benefits of this centralisation can already be realised through improved governance, stronger internal controls, greater operational consistency and enhanced efficiencies across the Group.

Accordingly, the Board considers the operational separation and transition process arising from the spin-off to be substantially complete.

Quinco now operates independently in all material aspects, with its own management structures, support functions, reporting systems, operational processes and governance framework.

Strategic Actions
Handaq Head Office and Logistics Centre

A major focus throughout the reporting period remained the development of the Group's new Head Office and Logistics Centre at Handaq.

Significant progress was achieved during the first six months of 2026 and the project is now approaching completion. The Group expects to commence the phased relocation of offices and operational activities towards the end of the summer of 2026.

The Handaq facility represents the most significant strategic investment undertaken by the Group. Upon completion, it will serve as Quinco's new corporate headquarters and principal logistics centre, providing substantially enhanced warehousing and distribution capabilities.

The new facility will materially increase storage capacity, improve operational efficiencies, enhance logistics processes and provide the infrastructure required to support the Group's future expansion plans. The additional warehousing space is expected to support the broadening of the Group's product portfolio and facilitate increased distribution volumes in future years.

In preparation for the operational launch of the facility, the Group has also commenced testing several of the new logistics workflows, warehouse processes and operational procedures that will be deployed within the Handaq complex. At the same time, management continues to implement new policies, procedures and governance frameworks designed specifically for the new operating environment.

Kraft Heinz Distribution Agreement

During the period, Quintano Foods Limited successfully concluded and implemented a significant distribution agreement with Kraft Heinz and has assumed responsibility for the distribution of the Kraft Heinz portfolio of products in Malta.

The Board considers this appointment to be an important strategic achievement that further strengthens Quintano Foods' brand portfolio and market position. The addition of one of the world's most recognised food brands further complements the Group's existing portfolio and supports its long-term growth strategy.

Whilst the transition process has commenced, the Board expects the full commercial benefits of the agreement to become increasingly evident over future reporting periods as the complete product range becomes fully established within the market and trading conditions gradually normalise following the transfer from the previous distributor.

The Directors remain confident that this agreement will make a positive contribution to both revenue growth and future profitability and further enhances the Group's ability to leverage the increased logistics capacity being created through the Handaq investment.

Technology and Operational Development

The Group continued to advance its digital transformation agenda during the period through targeted investments in technology and data-driven capabilities aimed at enhancing operational efficiency and supporting long-term growth.

A key milestone achieved during the first half of 2026 was the successful testing and implementation of the Group's Business Intelligence platform. This new reporting environment has significantly enhanced visibility over financial and operational performance across the Group, providing management with more timely, reliable and comprehensive information to support informed decision-making and strategic oversight.

In parallel, the Group's Quick Service Restaurant franchises are expected to launch new digital platforms across their respective brands, in the coming weeks. These platforms are expected to enhance the Group's ability to generate sales through digital channels while improving customer digital engagement and experience.

This initiative is expected to further support the Group's commitment to innovation and customer-centric service delivery while responding to evolving consumer preferences for digital ordering solutions.

Principal Risks and Uncertainties

The Directors have reviewed the principal risks and uncertainties facing the Group during the remainder of the financial year. While the Group's overall risk profile remains broadly consistent with that disclosed in the 2025 Annual Report, management continues to monitor a number of operational, commercial and financial factors that may influence performance during the second half of 2026.

Particular attention is being given to the effective execution of the Group's ongoing strategic initiatives and investments, together with the achievement of the expected operational and commercial benefits arising therefrom. Management remains focused on maintaining appropriate project oversight, operational resilience and disciplined cost control throughout this period.

As a business involved in the importation, distribution and retailing of food products, the Group remains exposed to supply chain disruption risks, fluctuations in international product availability, transportation costs and changes in consumer demand patterns. Management continues to work closely with suppliers, principals and customers to mitigate such risks and maintain service levels.

The Group continues to operate in a competitive market environment and therefore remains exposed to changes in market dynamics, competitive activity and consumer preferences. Management continues to monitor developments within the sectors in which the Group operates and evaluates the potential impact of market developments on its operations and strategic objectives.

The Group also continues to monitor financing and interest rate risks, particularly in light of the funding arrangements supporting its ongoing capital investment programme. The Directors remain satisfied that the Group maintains appropriate liquidity resources, financing facilities and financial flexibility to support its operations, investment plans and strategic objectives.

Inventory management, stock availability and working capital optimisation remain important areas of focus, particularly as the Group continues to expand its operational capabilities and product offering. Management continues to monitor inventory levels, product mix and operational efficiencies to ensure that working capital is managed effectively.

The Board remains satisfied that appropriate mitigation measures are in place to manage the risks and uncertainties identified above and believes that the Group is well positioned to continue pursuing its strategic objectives during the remainder of the financial year.

Related Party Transactions

There were no material changes in related party transactions from those disclosed in the Annual Report for the year ended 31 December 2025 which have materially affected the financial position or performance of the Group during the period. Transactions with related parties were carried out in the ordinary course of business and on normal commercial terms.

Outlook for the rest of 2026

The Board remains cautiously confident on the Group's prospects for the remainder of 2026. The successful completion of the Group's transformation programme, the near completion of the Handaq Head Office and Logistics Centre, the implementation of the Kraft Heinz distribution agreement, the launch of the Business Intelligence platform and the continued strengthening of the Group's operational infrastructure collectively provide a strong foundation for future growth.

As the Group transitions into the operational phase of the Handaq facility and fully integrates the Kraft Heinz portfolio into its distribution network, the Directors expect the benefits of these initiatives to become progressively more evident over future reporting periods.

The Board remains committed to executing the Group's long-term strategy, strengthening market position, improving operational efficiency and delivering sustainable value to shareholders.

Approved by the Board of Directors on 20 August 2026 and signed on its behalf by:

Norman Aquilina	**Dominic Borg**
Executive Chairman	Non Executive Vice Chairman

Statement Pursuant to Capital Markets Rule 5.75.3

For the Period Ended 30 June 2026

We hereby confirm that, to the best of our knowledge:

- the condensed consolidated interim financial statements give a true and fair view of the assets, liabilities, financial position and profit or loss of Quinco Holdings p.l.c. and its subsidiaries included in the consolidation taken as a whole, in accordance with International Accounting Standard 34 – Interim Financial Reporting, as adopted by the European Union; and

- the Interim Directors' Report includes a fair review of the information required in terms of Capital Markets Rule 5.75.2, including an indication of important events that have occurred during the first six months of the financial year, their impact on the condensed consolidated interim financial statements, a description of the principal risks and uncertainties for the remaining six months of the financial year, and information concerning material related party transactions.

Approved by the Board of Directors on 20 August 2026 and signed on its behalf by:

Norman Aquilina
Executive Chairman

Dominic Borg
Non Executive Vice Chairman

Condensed Consolidated Statement of Profit or Loss and other Comprehensive Income

For the Period Ended 30th June 2026

	Group 1 January 2026 to 30 June 2026 € (unaudited)
Revenue	19,817,383
Cost of sales	(15,127,996)
Gross profit	4,689,387
Selling and distribution costs	(1,018,119)
Administrative expenses	(2,446,527)
Income from operations	1,224,741
Other income	41,300
Finance income	-
Finance costs	(189,652)
Profit before tax	1,076,389
Income tax expense	(396,235)
Total comprehensive income for the period	680,154

Earnings Per Share attributable to the owners of the parent:	
Basic earnings per Share (€)	0.019
Diluted earnings per Share (€)	0.019

The notes on pages 14 to 22 form an integral part of these interim financial statements

Condensed Consolidated Statement of Financial Position

For the Period Ended 30 June 2026

	Note	Group	
		2026	2025
		€	€
ASSETS		(unaudited)	(audited)
Property, plant and equipment	6	30,490,291	25,402,574
Right of use assets	7	8,266,649	7,756,593
Intangible assets	8	14,915,862	15,126,469
Investments in subsidiaries		-	-
Goodwill	8	10,724,069	10,724,069
Deferred tax asset		132,633	143,043
Total non-current assets		64,529,504	59,152,748
Current assets			
Inventories		2,425,672	2,261,138
Trade and other receivables		3,516,470	5,188,898
Cash and cash equivalents	9	6,471,712	5,551,092
Total current assets		12,413,854	13,001,128
TOTAL ASSETS		76,943,358	72,153,876

Condensed Consolidated Statement of Financial Position

For the Period Ended 30 June 2026

EQUITY AND LIABILITIES		**Group**	
		2026	**2025**
Equity	**Note**	**€**	**€**
		(unaudited)	(audited)
Share capital		36,000,000	36,000,000
Share premium		10,800,000	10,800,000
Retained earnings		1,725,189	1,045,035
Total Equity		48,525,189	47,845,035
Liabilities			
Non-current liabilities			
Lease liabilities	7	7,100,385	6,382,710
Deferred tax liability		5,139,999	5,216,229
Long term borrowings	10	3,830,981	-
Total non-current liabilities		16,071,365	11,598,939
Current liabilities			
Trade and other payables		9,759,492	9,680,507
Lease liabilities		1,095,482	983,997
Current tax payable		1,491,830	1,142,353
Borrowings	10	-	903,045
Total current liabilities		12,346,804	12,709,902
Total liabilities		28,418,169	24,308,841
TOTAL EQUITY AND LIABILITIES		76,943,358	72,153,876

The notes on pages 14 to 22 form an integral part of these interim financial statements

Norman Aquilina
Executive Chairman

Dominic Borg
Non Executive Vice Chairman

Condensed Consolidated Statement of Changes in Equity

For the Period Ended 30 June 2026

GROUP

	Notes	Share Capital	Share Premium	Revaluation & Other Reserves	Retained Earnings	Total Equity
		€	€	€	€	€
Balance at 1st January 2026		36,000,000	10,800,000	-	1,045,035	47,845,035
Comprehensive income						
Profit for the period				-	680,154	680,154
Issuance of share capital		-	-	-	-	-
Issuance of share premium		-	-	-	-	-
Balance at 30th June 2026		**36,000,000**	**10,800,000**	**-**	**1,725,189**	**48,525,189**

The notes on pages 14 to 22 form an integral part of these interim financial statements

Condensed Consolidated Statement of Cash Flows

For the Period Ended 30 June 2026

	Group 01.01.2026 to 30.06.2026 € (unaudited)
Net cash generated from operating activities	2,819,934
Net cash used in investing activities	(4,519,768)
Net cash generated from financing activities	3,523,499
Net movement in cash and cash equivalents	**1,823,665**
Cash and cash equivalents at beginning of period	4,648,047
Cash and cash equivalents at end of period	**6,471,712**

The notes on pages 14 to 22 form an integral part of these interim financial statements

Notes to the condensed interim financial statements
For the Period Ended 30 June 2026

1. Reporting Entity

Quinco Holdings p.l.c. ("the Company") is a public limited liability company incorporated and domiciled in Malta. The Company is listed on the Official List of the Malta Stock Exchange and acts as the parent company of the Quinco Group. The Group comprises of the Company and its subsidiaries, principally Quintano Foods Limited and Food Chain Limited, which are engaged in the importation, distribution, wholesale and retail of food and related products in Malta.

The address of the registered office of the Company is The Brewery, Mdina Road Zone 2, Central Business District, Birkirkara, CBD2010, Malta.

These unaudited, condensed consolidated interim financial statements have been prepared for the Group and were approved for issue by the Board of Directors on the 20 August 2026.

2. Basis of preparation and significant accounting policies

These condensed consolidated interim financial statements for the six-month period ended 30 June 2026 have been prepared in accordance with International Accounting Standard 34, Interim Financial Reporting, as adopted by the European Union.

The condensed interim financial statements do not include all of the disclosures required in the annual financial statements and should therefore be read in conjunction with the Group's audited financial statements for the period ended 31 December 2025. IAS 34 requires that interim reports focus on significant events and transactions since the last annual reporting date.

The financial statements are presented in Euro (€), being the functional and presentation currency of the Group.

The Directors have assessed the Group's liquidity position, available financing facilities and forecasted cash flows and are satisfied that the Group has adequate resources to continue operating for the foreseeable future. Accordingly, the financial statements have been prepared on the going concern basis.

These condensed consolidated interim financial statements have not been audited or reviewed by the Group’s independent auditors.

The accounting policies applied in these condensed consolidated interim financial statements are consistent with those applied in the Group's audited financial statements for the period ended 31 December 2025.

New standards, amendments and interpretations effective for reporting periods commencing on or after 1 January 2026 have been reviewed by management. The adoption of these standards has not had a material impact on the Group's financial position, financial performance or disclosures.

In preparing these condensed consolidated interim financial statements, management has applied significant judgements and estimates consistent with those utilised in the preparation of the annual financial statements.

Comparative figures for the Condensed Consolidated Statement of Profit or Loss and Other Comprehensive Income, Condensed Consolidated Statement of Cash Flows and related notes have not been presented as the six-month period ended 30 June 2026 represents the Group's first full interim reporting period following the establishment of Quinco Holdings p.l.c. as the listed parent company of the Group. Accordingly, comparable consolidated interim information for the corresponding six-month period ended 30 June 2025 prepared on a basis consistent with the current Group structure is not available.

3. Significant events and transactions during the period

The six-month period ended 30 June 2026 represents the Group's first full interim reporting period following the establishment of Quinco Holdings p.l.c. as the listed parent company of the Group's food distribution and retail operations. During the period, management remained focused on strengthening the Group's operating platform, enhancing logistics capabilities and executing strategic initiatives aimed at supporting long-term growth and shareholder value creation.

The Group generated consolidated revenue of approximately €19.8 million and profit before taxation of approximately €1.1 million during the period. Performance was supported by the continued growth of the Group's wholesale distribution and retail operations and reflects the first full six-month reporting period of trading within the current Group structure.

Development of Handaq Head Office and Logistics Complex

During the period the Group continued the development of its new Head Office and Logistics Centre at Handaq. Capital expenditure of approximately €5.37 million was incurred during the six-month period, principally in relation to the ongoing construction and fit-out of the facility. The project remained on schedule at 30 June 2026 and is expected to become operational during the second half of the year.

Kraft Heinz Distribution Agreement

During the period Quintano Foods Limited assumed responsibility for the distribution of the Kraft Heinz portfolio in Malta. Management expects the commercial benefits of the agreement to become progressively evident as the product portfolio managed by Quintano becomes fully established within the market.

Other Events

During the period, the Group continued to review and optimise its operational footprint across its food retail and Quick Service Restaurant operations to ensure that resources remain focused on locations and formats best positioned to support long-term sustainable growth.

As part of this ongoing review, operations at the Pizza Hut Valletta outlet were discontinued during the period. In addition, operations at the Burger King Paceville outlet were temporarily suspended following circumstances affecting the continued operation of the site. The Group has reached agreement in principle for the development of a new outlet and continues to evaluate opportunities to optimise its restaurant portfolio.

These developments form part of the Group's broader strategy of continuously optimising its restaurant portfolio, enhancing customer accessibility and ensuring that its network remains aligned with evolving market conditions and operational requirements.

The Directors do not consider these developments to have a material impact on the Group's overall financial position and remain satisfied that the Group's restaurant portfolio continues to provide a solid platform for future growth. Management continues to evaluate opportunities to enhance operational efficiency, improve customer experience and strengthen the long-term performance of the Group's food retail and Quick Service Restaurant operations.

These developments should also be viewed in the context of the significant investments currently being undertaken by the Group, including the completion of the Handaq Head Office and Logistics Centre and the continued enhancement of the Group's operating infrastructure, which are expected to support future growth across the wider business.

Other than the matters described above, the Directors are not aware of any acquisitions, disposals, restructurings or other significant transactions occurring during the reporting period which require separate disclosure under IAS 34.

4. Seasonality of operations

The Group's operations may be affected by seasonal trading patterns arising from tourism activity, festive periods, promotional campaigns and consumer demand cycles. Historically, sales volumes tend to increase during the summer months and festive periods. Accordingly, the performance for the six months ended 30 June 2026 should not necessarily be regarded as indicative of the performance expected for the financial year ending 31 December 2026.

The Directors are not aware of any unusual seasonal factors affecting the Group during the reporting period beyond those ordinarily experienced in the food distribution and retail industry.

5. Revenue

Revenue for the six-month period ended 30 June 2026 amounted to €19.8 million and was derived principally from the Group's food distribution and retail operations in Malta.

Revenue is recognised when control of goods passes to customers, consistent with the accounting policies disclosed in the Group's Annual Report for the year ended 31 December 2025.

6. Property, plant and equipment

Property, plant and equipment are stated at cost less accumulated depreciation and accumulated impairment losses. The accounting policies applied are consistent with those disclosed in the Group’s audited financial statements for the period ended 31 December 2025.

During the six-month period ended 30 June 2026, the Group continued to invest substantially in its operational infrastructure, warehousing facilities, logistics capabilities, retail assets and information technology infrastructure in support of future growth and operational efficiency objectives.

The carrying amount of property, plant and equipment increased from approximately €25.4 million as at 31 December 2025 to approximately €30.5 million as at 30 June 2026. Capital expenditure during the period amounted to approximately €5.7 million and principally related to the continued development of the Group's operational infrastructure, including the ongoing development of the Handaq Head Office and Logistics Centre (€5.37M).

The Handaq project remains the Group's most significant strategic investment and is expected to become operational towards the end of the summer of 2026. Once completed, the facility will serve as the Group's new corporate headquarters and principal logistics hub, providing substantially increased warehousing capacity, enhanced operational efficiencies and the infrastructure required to support future growth across the Group's distribution and retail operations. Consistent with the accounting treatment adopted in the 2025 Annual Report, no depreciation has been charged on those elements of the Handaq development that remain under construction and are not yet available for use at the reporting date.

During the 2026 financial period, the Group recognised depreciation of €614,817, of which €539,637 was recognised within cost of sales, €51,984 within selling and distribution expenses and €23,196 within administrative expenses. Depreciation for the current interim period has been calculated on a basis consistent with that adopted in the Annual Report.

As at 30 June 2026, the Group had entered into contractual commitments relating to the Handaq project amounting to €5.6 million and had additionally approved but not yet contracted capital expenditure of circa €1.0 million. The Directors remain committed to the completion of this strategic investment and continue to monitor project execution against budget and timetable.

Management has reviewed the carrying values of property, plant and equipment and, based on the information available at the reporting date, no impairment indicators requiring the recognition of impairment losses were identified.

NOTES TO THE CONDENSED INTERIM FINANCIAL STATEMENTS

For the Period Ended 30 June 2026

Group

30-Jun-26

	Assets in course of construction	Buildings under construction	Lands and improvements to premises	Plant, machinery and motor vehicles	Other fixtures, fittings, tools and equipment	IT Equipment	Total
	€	€	€	€	€	€	€
Year ended 31 December 2025							
Net book amounts acquired upon acquisition of subsidiaries	59,483	727,328	1,440,537	2,524,618	2,180,048	-	*6,932,014*
Additions	2,348,152	7,426,746	7,835,158	512,585	749,592	7,370	*18,879,603*
Disposals	-	-	-	(3,014)	-	-	*(3,014)*
Depreciation	-	(8,863)	(52,578)	(168,405)	(176,013)	(170)	*(406,029)*
Depreciation released on disposal	-	-	-	-	-	-	-
Closing net book amount	2,407,635	8,145,211	9,223,117	2,865,784	2,753,627	7,200	*25,402,574*
As at 31 December 2025							
Cost	2,407,635	8,154,074	9,275,695	3,034,189	2,929,640	7,370	*25,808,603*
Accumulated depreciation and impairment	-	(8,863)	(52,578)	(168,405)	(176,013)	(170)	*(406,029)*
Net book amount	**2,407,635**	**8,145,211**	**9,223,117**	**2,865,784**	**2,753,627**	**7,200**	*25,402,574*
Six-month period ended 30 June 2026							
Opening net book amount	2,407,635	8,145,211	9,223,117	2,865,784	2,753,627	7,200	*25,402,574*
Additions	5,373,999	-	14,385	64,136	175,575	80,914	*5,709,009*
Disposals	-	(247,322)	(251,756)	(23,335)	(145,178)	-	*(667,591)*
Depreciation	-	(7,587)	(64,829)	(253,785)	(277,581)	(11,035)	*(614,817)*
Depreciation released on disposal	-	234,005	250,377	16,173	110,315	-	*610,870*
Reversal of PY Impairment	-	13,317	1,379	-	35,550	-	*50,246*
Closing net book amount	**7,781,634**	**8,137,624**	**9,172,673**	**2,668,973**	**2,652,308**	**77,079**	***30,490,291***
As at 30 June 2026							
Cost	7,781,634	7,906,752	9,038,324	3,074,990	2,960,037	88,284	*30,850,021*
Accumulated depreciation and impairment	-	230,872	134,349	(406,017)	(307,729)	(11,205)	*(359,730)*
Net book amount	**7,781,634**	**8,137,624**	**9,172,673**	**2,668,973**	**2,652,308**	**77,079**	***30,490,291***

7. Right-of-use assets and Lease liabilities

The Group leases various properties used in its operations especially within its Quick Service Restaurants business.

Lease accounting continues to be applied in accordance with IFRS 16 Leases and the policies disclosed in the 2025 Annual Report.

At 30 June 2026, right-of-use assets amounted to approximately €8.3 million (31 December 2025: €7.8 million). Corresponding lease liabilities amounted to approximately €8.2 million, of which approximately €7.1 million were classified as non-current and €1.1 million as current.

Lease payments recognised within financing activities during the period amounted to approximately €0.83 million.

The Group continues to meet all obligations arising under its lease agreements.

The Directors are satisfied that all significant lease arrangements are appropriately reflected in these condensed consolidated interim financial statements.

8. Goodwill and Intangible assets

Goodwill arose principally on the acquisition of subsidiaries as part of the Group restructuring completed in 2025.

At 30 June 2026, goodwill amounted to €10.7 million and remained unchanged from 31 December 2025. The Directors considered whether any indicators of impairment existed at the reporting date. Having reviewed the trading performance of the relevant cash-generating units, current budgets and forecasts, and other available evidence, the Directors concluded that no impairment indicators were identified which would require a formal impairment review at the interim reporting date.

Other intangible assets amounted to €14.9 million at 30 June 2026 (31 December 2025: €15.1 million). A significant portion of this balance relates to intangible assets recognised as part of the acquisition accounting exercise undertaken in 2025 following the acquisition of the Group's operating subsidiaries. These intangible assets principally comprise the value attributed to acquired brands and other identifiable intangible assets recognised at fair value on acquisition.

As disclosed in the 2025 Annual Report, the recognised brand values are being amortised over their estimated useful economic life of 30 years. Accordingly, the reduction in the carrying amount of intangible assets during the period principally reflects the amortisation charge recognised in accordance with the Group's accounting policies, partially offset by additions relating to systems and software investments made during the period.

The Directors are satisfied that the carrying values of goodwill and intangible assets remain recoverable and appropriately reflect the future economic benefits expected to be derived from these assets. In the Directors' opinion, the recognised brand values continue to support the Group's long-term earnings potential and market position.

9. Cash and cash equivalents

Cash and cash equivalents for the purpose of the cash flow statement are as follows:

	Group	
	2026	2025
	€	€
Cash in hand	1,573,287	178,853
Bank balances	4,898,425	5,372,239
	6,471,712	**5,551,092**
Bank Overdraft	-	(903,045)
	6,471,712	**4,648,047**

Cash and cash equivalents amounted to approximately €6.47 million as at 30 June 2026 compared to approximately €4.65 million at 31 December 2025, after considering the Bank overdraft facility.

As at reporting date, the overdraft facilities available were not in use.

The Group continues to maintain adequate liquidity levels to support working capital requirements, capital expenditure programmes and strategic initiatives.

The Directors have reviewed projected cash flows and available borrowing facilities and are satisfied that the Group continues to maintain appropriate liquidity resources.

10. Borrowings

As at 30 June 2026, the Group's borrowings amounted to approximately €3.8 million and were classified as non-current liabilities.

	Group	
	2026	2025
	€	€
Bank Overdraft	-	903,045
Loans	3,830,981	-
	3,830,981	**903,045**

As disclosed in the Group's Annual Report for the period ended 31 December 2025, the Group secured banking facilities of up to €15 million to support the completion of the Handaq Head Office and Logistics Centre and provide additional financial flexibility for future strategic investments.

During the six-month period ended 30 June 2026, the Group commenced drawing down funds under its financing facilities with Bank of Valletta p.l.c. in line with the progress of the Handaq development project. The drawdowns of around €3.8 million were utilised to part finance the construction, development and finishing expenditure incurred on the site.

As at 30 June 2026, the Group continued to maintain significant undrawn committed banking facilities available to support the completion of the Handaq development and future investment opportunities.

The increase in borrowings during the period reflects the commencement of drawdowns under the Group's long-term financing facilities and the replacement of short-term overdraft utilisation with committed term funding. This financing structure is considered more appropriate given the long-term nature of the Handaq investment project.

The Directors consider the financing arrangement to be aligned with the long-term nature of the underlying investment and believe that the facility provides an appropriate funding structure for the development of this strategic asset.

The Group remained compliant with all material financing obligations and loan covenants throughout the reporting period and continues to maintain a prudent capital structure and adequate liquidity resources.

11. Earnings per share

Basic earnings per share is calculated by dividing the profit attributable to ordinary shareholders by the weighted average number of ordinary shares in issue during the period.

For the six-month period ended 30 June 2026, profit attributable to shareholders amounted to approximately €0.68 million.

The weighted average number of ordinary shares in issue during the period was **36,000,000 shares**, being the Company's issued share capital throughout the reporting period. Accordingly, basic earnings per share for the six-month period ended 30 June 2026 amounted to **€0.019 per share**.

The Company had no potentially dilutive instruments in issue during the reporting period and therefore diluted earnings per share is equal to basic earnings per share.

Earnings per share calculation

	2026
Profit attributable to shareholders	€680,154
Weighted average number of ordinary shares	36,000,000
Basic earnings per share	€0.019
Diluted earnings per share	€0.019

12. Segmentation

The Group's operating segments are determined based on the internal reports regularly reviewed by management for the purposes of assessing performance and allocating resources.

The Group operates through two reportable segments:

Quick Service Restaurants - comprising the operation of the Burger King®, KFC® and Pizza Hut® franchise networks in Malta.

Fast-Moving Consumer Goods - comprising the importation, marketing and distribution of food and beverage products.

The basis of segmentation remains unchanged from that applied in the audited financial statements for the year ended 31 December 2025.

Inter-segment transactions are carried out on normal commercial terms and are eliminated on consolidation. The Group's operations are conducted substantially within Malta and accordingly no geographical segment information is presented.

The table below presents segment information for the six-month period ended 30 June 2026. Management reviews segment performance principally by reference to operating profit before finance income, finance costs and taxation. No material changes occurred in the composition of the Group's operating segments during the period.

	Quick Service Restaurants	Fast-moving consumer goods	Adjustments & Eliminations	Consolidated for the period
Revenue				
External customers	14,389,363	5,428,020	-	19,817,383
Inter-Segment	-	3,994,822	(3,994,822)	-
	14,389,363	**9,422,842**	**(3,994,822)**	**19,817,383**
Cost of Sales	(11,771,785)	(7,351,033)	3,994,822	(15,127,996)
Gross Profit	**2,617,578**	**2,071,809**	**-**	**4,689,387**
Selling and distribution costs	-	(1,018,119)	-	(1,018,119)
Administrative expenses	(1,110,301)	(322,184)	(1,014,042)	(2,446,527)
Income from Operations	**1,507,277**	**731,506**	**(1,014,042)**	**1,224,741**

13. Events after the reporting period

The Directors have assessed events occurring between 30 June 2026 and the date of approval of these condensed consolidated interim financial statements.

No material adjusting or non-adjusting events have occurred between 30 June 2026 and the date of approval of these condensed consolidated interim financial statements which would require adjustment to, or disclosure in, these financial statements.